Since the inception of the firm in 1939, Neuberger Berman has remained singularly focused on delivering attractive investment results for our clients over the long term. As an active manager, we have a long-standing belief that material ESG factors are an important driver of long-term investment returns from both an opportunity and a risk-mitigation perspective. Therefore, we take a comprehensive approach toward managing client assets, including the integration of ESG criteria and engagement insights into our investment processes. We also understand that for many clients the impact of their portfolios is an important consideration in conjunction with investment performance.

From our first application of “avoidance screens” in the early 1940s to the launch of our U.S. Sustainable Equity team in 1989, Neuberger Berman has been at the forefront of integrating ESG factors into investment processes. Today, we continue to innovate, driven by our belief that ESG factors, like any other factor, should be incorporated in a manner consistent with the specific asset class, investment objectives of our clients and style of each investment strategy. ESG factors and stewardship activities can be employed in a variety of ways to help generate enhanced returns while reducing risk, as well as to meet specific client objectives within a portfolio. We believe our approach not only benefits our clients but can also support better-functioning capital markets and have a positive impact for people and the planet.

As an active manager, stewardship of our assets is critical part of our investment processes. Individual research analysts in the Global Equity Research Department and portfolio managers are responsible for implementing ESG integration, including stewardship activities such as engagement, in their portfolios and investment research. We believe that this bottom-up approach encourages strategy-specific implementation while allowing each portfolio management team to learn from best practices across the investment platform. Our ESG Investing team enhances this process with top-down expertise and support. To reinforce the importance of ESG to our efforts, compensation for many investment professionals is tied to ESG research insights and integration.

SCOPE
This Stewardship & Engagement Policy sets out how Neuberger Berman engages with companies that it invests in on behalf of clients. In compliance with the requirements of the Shareholder Rights Directive II (EU/2017/828) (“SRD II”), we have put in place this Policy which describes how Neuberger Berman integrates shareholder engagement into its investment strategy. Additionally, we disclose information on the implementation of this Policy on an annual basis in our ESG Annual Report.

APPROACH TO ENGAGEMENT
Over the last several years we have publicly articulated our culture, philosophy and framework on engagement, which has always been rooted in the fundamental analysis of companies by our analysts and portfolio managers to create economic value while reducing risk. Yet we’ve found that the tools and techniques we use for engagement are continuing to evolve.

We believe that engaging with issuers is an essential part of being a long-term active owner and that engaging with issuers on ESG topics can improve their performance and reduce their risk profile. Much of our engagement with issuers arises organically from the investment diligence process, but we are also increasingly focused on ensuring that the same attention and intensity are sustained throughout our stewardship of the asset.

PRIORITIZATION OF ENGAGEMENT
Neuberger Berman has identified nine key governance and engagement principles focused on positively influencing corporate behaviors to seek to drive long-term, economic value. As a multi-asset class manager, we engage with issuers across the capital structure using a range of tools and approaches guided by these principles.
Our engagement prioritization is a function of the following considerations: severity of ESG concern as assessed by our proprietary ESG Ratings, potential economic exposure to the risk, relative level of influence on a situation (be it through engagement or a voting decision), type of entity (e.g. company or government), and the existence of an emergent risk as identified through our internal assessment or collaborative engagement campaigns.

While the prioritization assessment is ongoing, the timing of the engagement may be reactionary in certain cases, opportunistic in cases of industry events or pre-planned meetings, or proactive where time allows and without undue restrictions such as during quiet periods or M&A events that may prevent outreach actions.

Ultimately, we aim to prioritize engagement that is expected to have a high impact on the protection of and improvement to the value of our clients’ assets, be it through the advancement of actionable disclosure, understanding of risks and risk management at an issuer, or through influence and action to mitigate risks and take advantage of investment opportunities.

**METHODS OF ENGAGEMENT**

We utilize several methods of engagement in our stewardship efforts. The method and frequency of engagement are determined by a host of factors include our history of engagement with the company or entity, the relevant issue, and asset class.

**Company Meetings:** The Neuberger Berman research department and portfolio management teams host on average over 2,000 one-on-one meetings with company management teams in-person at our offices and via conference calls, in addition to a similar number of outside meetings and on-site company visits. These meetings provide an opportunity to communicate views and concerns directly to company management.

**Written Communication:** Should portfolio managers fail in their efforts to communicate informally with company management teams, they can pursue formal written communication with management teams and boards of directors on identified areas of concern and recommended courses of action. We expect companies to be responsive to our formal and informal communications.

**Shareholder Proposals and Proxy Contests:** Portfolio management teams may seek governance change through shareholder proposals, proxy contests, and other measures of shareholder activism, if a company’s responsiveness is deemed inadequate.

**NB Votes:** Through our NB Votes initiative, we publish our vote intentions in advance of select shareholder meetings, with a focus on companies where our clients have significant economic exposure.
Proxy Voting: One important way in which we exercise engagement is through voting proxies on behalf of our advisory clients for whom we have voting authority. We do this in order to fulfill our fiduciary responsibility to protect our clients’ best interests and as an important component of our approach to creating shareholder value.

Industry Collaborations: We collaborate with several organizations, especially where we feel our leadership can make a significant contribution.

Asset Class and Market Considerations: Our chosen engagement approach and method is informed by the relevant market and asset class:

Asset class engagement example: Fixed Income

Within fixed income, ongoing dialog with management is an important tool in tracking our investment thesis and reducing the overall risk profile of our portfolios over time. For Developed Market Corporate Credit, we view our engagement activities as critical to our investment process. We establish an engagement goal for each issuer covering a material ESG topic, track its progress over time and incorporate a measure of responsiveness and actions into our opinions of the issuer’s credit profile and valuation of its debt securities.

Asset class engagement example: Private Equity

Neuberger Berman’s engagement on ESG issues has increasingly extended to the private equity universe, where we believe maintaining a dialogue with clients and private equity managers is an important part of our role in the ecosystem. Our ESG due diligence, informed by our Manager ESG Scorecard for fund investments and NB Materiality Matrix for direct co-investments into companies, serves as a starting point for engagement with general partners (GPs). We connect with GPs in seminars and one-on-one settings to provide guidance and support to improve ESG integration policies and practices.

For further information on our asset class-specific ESG philosophies, see our Environmental, Social and Governance Policy.
ESCALATION
While the overwhelming majority of our engagement is done in support of companies and their management teams, we strongly believe that the exercise of shareholder rights prescribed in regulations and company bylaws are part of our responsibility in the pursuit of value creation and the protection of our clients' investments. Where a company does not respond to our concerns or our concerns have not been sufficiently addressed, we may take escalated action such as:

- Withholding support from directors, opposing a management proposal or supporting a shareholder proposal at annual meetings
- Sending letters to the board of directors
- Making our concerns public
- Nominating new directors to the board
- Choosing to not or no longer invest in the company.

PROPRIETARY ESG ANALYSIS AND RATINGS
Neuberger Berman’s robust ESG analysis is built around the powerful concept of “materiality”—the idea that individual ESG factors can affect the financial values of investments differently depending on industry and asset class. Our research analysts have worked closely with our in-house ESG Investing team to rate corporations on material ESG metrics at the industry level, across public equity and fixed income. The performance of our ratings supports our tailored approach, informs engagement objectives, and this analysis is leveraged by private equity as a starting point for diligence, while making it easier to identify what best practice in an industry entails.

ENGAGING DATA AND SERVICE PROVIDERS
We use a wide range of data and service providers and select them for their expertise on specific topics. Rather than merely relying on to top-level ratings from a data provider, we leverage the underlying data. We firmly believe that a proprietary approach to ESG analysis is the best way to seek enhanced alpha generation because it combines data and judgment with a focus on what we believe is financially material for the specific asset class and company. We regularly engage with data and service providers to share our views on the quality of service received and suggestions for future improvements. For example, we encountered a challenge with one provider in 2020 when the structure of the data delivered to us was changed without advance notice. We promptly engaged the provider to resolve the issue and more clearly define our expectations moving forward, which ultimately resulted in process improvements. In another example, we took action to ensure our voting guidelines and other proxy-related information were more easily accessible to investment teams to analyze votes and worked with a data provider to facilitate that. Additionally, we participate in service providers’ feedback mechanisms, such as roundtable discussions and surveys.

INDUSTRY COLLABORATION
We recognize that we have a vested interest to improve the functioning of capital markets as a whole by encouraging the broader implementation of ESG investing activities. We believe this can best be achieved by working collaboratively with clients and others in the investment industry, including by engaging with individual companies and whole industries, conducting joint research on ESG topics, and supporting the creation and use of industry-standard ESG disclosures.

Many of our clients are on their own journey as to how they incorporate ESG analysis into internally and externally managed assets. Some are exploring opportunities for Sustainable and Impact mandates. Others are focused on specific risks like climate change. We host closed-door roundtables and one-on-one knowledge sharing sessions with clients globally to share best practices, identify opportunities for new solutions, and to accelerate our collective progress towards even more effective ESG integration.

While we support many highly impactful groups and initiatives, each year we seek to focus our efforts where we feel our leadership can make a unique and significant difference. Please see our ESG Annual Report for a full list of our collaborative efforts.
APPROACH TO PUBLIC POLICY ENGAGEMENT
We recognize that policymakers play an important role in maintaining and enhancing the sustainability and stability of financial markets. We proactively engage regulators and policymakers on policy topics ranging from corporate disclosure of ESG metrics to the protection of small shareholders through formal letters to domestic and foreign financial regulators, responses to policy consultants on ESG topics and sustainability reporting, signing on to letters directed at governments like the Global Investor Statement to Governments on Climate Change, and participation in industry-wide working groups and collaborative efforts, like the PRI's EU taxonomy Practitioner Group. Most recently, we engaged the IFRS Foundation regarding its consultation on sustainability reporting and the SEC regarding potential changes to the shareholder proposal process. We also find it helpful to be an active member in certain industry groups to debate and share our views on emerging issues. We are members of the Investment Company Institute (ICI), the Securities Industry and Financial Markets Association (SIFMA), the Council of Institutional Investors (CII) and US SIF. On an annual basis our ESG Committee reviews the membership organizations to which we contribute $25,000 or more to ensure our membership does not conflict with our ESG Policy.

Neuberger Berman’s Corporate Approach to Political Activities: Neuberger Berman is a nonpartisan global firm. Our partners’ political views vary across the spectrum. The firm does not make political contributions and does not have an employee Political Action Committees (PAC). Neuberger Berman employees can, however, make political contributions in their personal capacity. The firm has a Political Activity Policy that is designed to ensure compliance with SEC Rule 206(4)-5 (the “Pay-to-Play Rule”) as well as state-and-local political contribution and pay-to-play laws, and to avoid any actual or apparent conflicts of interest. The Political Activity Policy requires all employees of Neuberger Berman that are either U.S. citizens or green card holders to pre-clear all political activities in the firm’s proprietary database, including those of their spouse, domestic partner, their dependent children, and others that they materially support. Political activities include, but are not limited to: (i) contributions made directly to candidates and their campaigns, (ii) contributions to PACs and to political parties at the national (e.g., the Democratic and Republican National Committees) and state and local levels, and (iii) “in-kind” contributions related to political activities, such as volunteering or fundraising for a political campaign.

APPROACH TO PROXY VOTING
We believe that proxy voting is an integral aspect of investment management. Accordingly, proxy voting must be conducted with the same degree of prudence and loyalty accorded any fiduciary or other obligation of an investment manager. Neuberger Berman has developed custom Proxy Voting Guidelines that comprehensively lay out our voting positions, focusing on the potential financial impact on a company from corporate governance, environmental, and social issues. These Guidelines are updated as deemed appropriate and reviewed at least on an annual basis. Additionally, our Proxy Voting Policies and Procedures detail the governance of our process that is designed to reasonably ensure that Neuberger Berman votes proxies prudently and in the best interest of its advisory clients for whom Neuberger Berman has voting authority.

SPLIT VOTING
As part of these procedures, if a client provides vote instructions on a specific voting matter, we vote their shares consistent with the client’s instructions, whether or not such client directions differ from NB’s custom Proxy Voting Guidelines.

In the event that a senior investment professional at Neuberger Berman believes that it is in the best interest of a client or clients to vote proxies in a manner inconsistent with NB’s Voting Guidelines, the investment professional will submit in writing to the Proxy Voting Committee the basis for his or her recommendation. The Proxy Committee will review this recommendation in the context of the specific circumstances and with the intention of remaining consistent with our proxy voting responsibilities and Engagement Principles.

VOTE DISCLOSURE
Recognizing the importance of transparency of our voting activities, in addition to providing our Guidelines and Procedures via our website, we publicly disclose all voting records of our registered, co-mingled funds (Undertakings for Collective Investment in Transferable Securities [UCITS] and U.S. registered funds) on a monthly basis. Neuberger Berman cannot publicly disclose vote
level records for separate accounts without express permission of the client. However, we publicly disclose aggregate reporting on at least an annual basis for all votes cast across co-mingled and separate accounts.

ADVANCE VOTE DISCLOSURE: NB VOTES
We launched the NB Votes advance proxy vote disclosure initiative to publicly disclose and explain the firm’s voting rationale and intentions at select shareholder meetings. We believe we are the first major asset management firm to provide such broad advance proxy vote disclosure.

Through our NB Votes initiative, we publish our vote intentions in advance of select shareholder meetings, with a focus on companies where our clients have significant economic exposure. NB Votes addresses a broad range of topics across our nine key governance and engagement principles with a balance of votes in support of and against management recommendations; enabling us to share our broad analysis and insights.

Through the initiative, we are seeking change at company, industry and market levels, monitoring four key objectives to assess our effectiveness:

- Positive actions taken by NB Votes target companies
- Positive actions taken by companies in same sector as NB Votes targets
- Large asset manager peers begin preannouncing proxy votes systematically and openly
- Elevation of nuanced judgement in proxy voting decision-making across market as a whole

SECURITIES LENDING PROGRAM
Some Neuberger Berman products may participate in a securities lending program. Where a security on loan is subject to a proxy event and a determination has been made that the shares on loan may have a meaningful impact on the vote outcome and the potential value of the security, a portfolio manager, in consultation with relevant investment professionals, will restrict the security from lending, or will instruct the lending agent to use best efforts to recall the security so that we may vote such shares. NB maintains the list of securities restricted from lending and members of the ESG Investing team receive daily updates on upcoming proxy events from the custodian.

OVERSIGHT OF STEWARDSHIP ACTIVITIES
Neuberger Berman has designated a Governance & Proxy Committee (“Proxy Committee”) with the responsibility for: (1) developing, authorizing, implementing and updating NB’s policies and procedures; (2) administering and overseeing the governance and proxy voting processes; and (3) engaging and overseeing any third-party vendors as voting delegates to review, monitor proxies and/or apply our custom Guidelines. The application of our custom Guidelines is audited on a quarterly basis to ensure accuracy. Further, our internal audit team audits our proxy voting policies and procedures on an annual basis in an effort to ensure their soundness and identify opportunities for improvement.

Neuberger Berman has engaged Glass Lewis as its advisor and voting agent to: (1) provide research on proxy matters; (2) vote proxies in accordance with NB’s custom Voting Guidelines or as otherwise instructed and submit such proxies in a timely manner; (3) handle other administrative functions of proxy voting; (4) maintain records of proxy statements and other solicitation materials received in connection with proxy votes and provide copies of such proxy statements and other solicitation materials promptly upon request; and (5) maintain records of votes cast. While we utilize research from proxy advisors as supplementary data to help inform our analysis, our voting decisions are determined by our custom Voting Guidelines and proprietary research.

MANAGING CONFLICTS OF INTEREST IN PROXY VOTING ACTIVITIES
Neuberger Berman is ultimately owned by Neuberger Berman Group LLC, which is a private, independent, employee-controlled investment manager. Whilst Neuberger Berman manages a complete range of different asset classes, investment management is its only business. In the normal course of business, as in any large financial institution, situations resulting in potential or actual
conflicts of interest may arise. Neuberger Berman is committed to managing these conflicts of interest to prevent abuse and protect clients, employees and counterparties.

Integrity, fairness, impartiality and primacy of clients’ interests occupy a leading place in our ethical rules and values. Neuberger Berman has established policies and internal controls that are designed to identify and mitigate potential conflicts.

While conflicts of interest may arise in different areas of the business, there is a specific manner of handling conflicts of interest in proxy voting activities. Neuberger Berman will cause proxies to be voted in accordance with Neuberger Berman’s custom Voting Guidelines or, in instances where a material conflict has been determined to exist, Neuberger Berman will defer to independent third-party vendors as voting delegates. Neuberger Berman believes that this process is reasonably designed to address material conflicts of interest that may arise in conjunction with proxy voting decisions. Potential conflicts considered by the Proxy Committee when it is determining whether to deviate from Neuberger Berman’s Voting Guidelines include, among others: a material client relationship with the corporate issuer being considered; personal or business relationships between the portfolio managers and an executive officer; director, or director nominee of the issuer; joint business ventures; or a direct transactional relationship between the issuer and senior executives of Neuberger Berman.

CONCLUSION
At Neuberger Berman, stewardship efforts are core to our investment process. We undertake the activities outlined in this policy in order to fulfill our fiduciary responsibility to protect our clients’ best interests and as an important component of our approach to creating shareholder value. For further information on our ESG and stewardship practices and outcomes, please see our 2020 ESG Annual Report and visit our Engagement and Proxy Voting websites.

All information is as of December 31, 2021 unless otherwise indicated. Firm data, including employee and assets under management figures, reflect collective data for the various affiliated investment advisers that are subsidiaries of Neuberger Berman Group LLC (the “firm”). Firm history and timelines include the history and business expansions of all firm subsidiaries, including predecessor entities and acquisition entities. Investment professionals referenced include portfolio managers, research analysts/associates, traders, and product specialists and team-dedicated economists/strategists.

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